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|                         | <b>Agenda Item 5</b>                                   |
| <b>Report to</b>        | Town Deal Board  |
| <b>Subject</b>          | Town Deal Programme and Project Level Update           |
| <b>Relevant Officer</b> | Nick Gerrard, Growth and Prosperity Programme Director |
| <b>Date of meeting</b>  | 08/03/2024   |

### 1. Purpose of report

To provide updates on the performance of the Town Deal Programme and projects.

### 2. Recommendations

To note the current position with the delivery of the Town Deal Programme, the Risk Register (Item 5b) and the Community Engagement Report (item 5c).

### 3. Programme management

This report represents the Council's Programme Management Office (PMO) assessment of programme progress; performance analysis is presented in relation to the latest project forecasts rather than the original position (approved by the Department of Levelling Up, Housing and Communities [DLUHC]). This understanding and the detail within this document is gleaned from several sources: the claims process, information supplied by accountancy colleagues, project update papers provided by the project leads (shown at Annex A) and ongoing interaction with project team members throughout the quarter.

#### 3.1 Overall Programme RAG rating

| Delivery | Spend     | Risks     |
|----------|-----------|-----------|
| 5 (Red)  | 4 (Amber) | 4 (Amber) |

#### Delivery

The PMO score is now 5 (red) as two schemes are significantly more than 6 months behind the original schedule (Edge & Revoe) and two are over 6 months behind (Enterprise Zone & Multiversity).

#### Spend

The PMO score remains at 4 (amber). At the end of December, programme spend was £10,817,777.90. There is a forecast spend in the final quarter of £6,903,491.27 yielding a total forecast spend by the end of the financial year of £17,721,269.17. £19,634,424.15 was forecast at the last meeting. Assurances from the project leads regarding this final quarter spend combined with the knowledge that all budget figures (bar that of the Illuminations Rejuvenation scheme) have slipped.

#### Risk

The PMO score remains at 4 (amber). Issues have not changed particularly and, whilst projects have risks classed as high impact, mitigating actions are in place to ensure the Programme's objectives will still be met.



- All required returns to DLUHC have been submitted on time, the last being on the 24<sup>th</sup> November covering activity to the end of September 2023. Some additional minor project updates were requested on the 29<sup>th</sup> January and responded to on the 30<sup>th</sup>, with no outstanding issues having been reported.
- On 06 and 07/12/2023 the Council held a Town Deal public engagement event in the Abingdon Street Market 'Space to Create' area at the west end of the premises. The intention of the event was to present information relating to all the Town Deal projects and to gauge public opinion about the programme. The event was staffed by the Council's Infusion Team, PMO and Growth and Prosperity staff (including project leads), each spending some time conversing with people who passed by the space. The conversations held were largely positive both about the projects and the general regeneration of the town. **The corresponding Infusion report "Blackpool Town Deal Programme Community Engagement" is provided as a separate paper (5c).**
- On 09/01/2024 the Council's Risk Services Team informed the PMO it was to conduct an audit on the Towns Fund Programme. The Team has since been furnished with detailed information surrounding Programme Governance (including TDIP meeting minutes), PMO processes (including monitoring & claims documentation), prevailing contracts and received / submitted DLUHC documentation. The Risk Services Team has also carried out interviews with Project Leads and has found no significant issues to report.
- We are now more or less at the half-way point in the delivery of the Programme with all seven projects now well into their delivery phases:

### 3.2. Claims

Programme monitoring activity by the PMO is well underway. Monitoring activity is currently based on a quarterly claims process. In total there will be 17 claims covering the timescale 01/10/2020 to 31/03/2026 (the effective duration of the Town Deal programme).

As projects evolve, the spend profile and the achievement of milestones and outputs / outcomes change. Project leads re-profile their project budgets, milestones and results at each claim (reflecting what has happened during the claim period). Project issues are discussed at the monthly (internal to the Council) Town Deal Project Board, which is attended by all the project leads and by representatives from a wide range of corporate departments.

The PMO continues to work 'hands on' with all the project leads to progress claim submissions and get the process back on schedule. Subsequent to the TDIP strongly encouraging project leads to put additional effort into getting claims 'into line' there has been some improvement with Table 3 showing the current status though staff departures have not assisted this task but recruitment has now taken place to fill the gaps.

**Table 3. Claim form completion / Section 151 Officer approval position (26/02/2024)**

| Project Name                               | Claim period 1 (to end March 22) | Claim Period 2 (April – June 22) | Claim Period 3 (July – September 22) | Claim Period 4 (October – December 22)      | Claim Period 5 (January – March 23)         | Claim Period 6 (April – June 23) | Claim Period 7 (July – September 23) | Claim Period 8 (October – December 23) | Claim Period 9 (January – March 24) | Claim Period 10 (April – June 24) |
|--|----------------------------------|----------------------------------|--------------------------------------|---|---|----------------------------------|--------------------------------------|--|-------------------------------------|-----------------------------------|
| <b>Blackpool Airport Enterprise Zone</b>   | Complete & approved*             | Complete & approved              | Complete & approved                  | Complete & approved                         | Complete & approved                         | Claim forms with project team    | Claim forms to be developed          | Claim forms to be developed            | Claim forms to be developed         | Claim forms to be developed       |
| <b>The Youth Hub / 'The Platform'</b>      | N/A                              | N/A                              | N/A                                  | Complete & approved                         | Complete & approved                         | Claim forms with project team    | Claim forms to be developed          | Claim forms to be developed            | Claim forms to be developed         | N/A                               |
| <b>Revoe Community Sports Village</b>      | Complete & approved              | Complete & approved              | Complete & approved                  | Complete & approved                         | Claim forms with project team for revisions | Claim forms to be developed      | Claim forms to be developed          | Claim forms to be developed            | Claim forms to be developed         | Claim forms to be developed       |
| <b>The Edge</b>                            | Complete & approved              | Complete & approved              | Claim forms with PMO for review      | Claim forms to be developed                 | New style claim forms to be developed       | Claim forms to be developed      | Claim forms to be developed          | Claim forms to be developed            | Claim forms to be developed         | Claim forms to be developed       |
| <b>The Illuminations</b>                   | Complete & approved              | Complete & approved              | Complete & approved                  | Claim forms with project team for revisions | New style claim forms to be developed       | Claim forms to be developed      | Claim forms to be developed          | Claim forms to be developed            | Claim forms to be developed         | Claim forms to be developed       |
| <b>Multiversity (Land Acquisition)</b>     | Complete & approved              | Complete & approved              | Complete & approved                  | Claim forms with project team               | New style claim forms to be developed       | Claim forms to be developed      | Claim forms to be developed          | Claim forms to be developed            | Claim forms to be developed         | Claim forms to be developed       |
| <b>Blackpool Central Courts Relocation</b> | Complete & approved              | Complete & approved              | Complete & approved                  | Complete & approved                         | Complete & approved                         | Claim forms with project team    | Claim forms to be developed          | Claim forms to be developed            | Claim forms to be developed         | Claim forms to be developed       |

\* 'Complete & approved' indicates Section 151 Officer sign-off has been received



### 3.3. Towns Fund reporting

#### 3.3.1. Governance

The Council is the designated accountable body for the delivery of Blackpool's Towns Fund programme and must comply with DLUHC's financial and monitoring and evaluation requirements. Payment of grant is dependent upon DLUHC receiving satisfactory interim reports, which are required to be signed-off by the Council's Section 151 Officer. Oversight is provided by TDIP and the Town Deal Board.

#### 3.3.2. Report requests

The last DLUHC return request (deadline 04/12/2023) required the use of a new submission portal, which checks the spreadsheet for missing data & formatting errors and will not allow submission until these are resolved. As well as requiring sign-off by our Section 151 Officer and the Town Deal Board Chair (as before), the whole Town Deal Board is now required to have sight of the Performance Monitoring Report and have the opportunity to comment / feed into it before submission to DLUHC.

For this submission only, the order with and proximity of the deadline to scheduled board meetings allowed the latter requirement to be satisfied electronically rather than requiring an extraordinary meeting. This may not be the case in future.

The Board was sent the completed and signed-off return on 20/11/2023 – no issues were noted and the return was submitted on 24/11/2023. The return document provides limited space for scheme updates and therefore some minor project progress updates were requested by DLUHC on the 29th January for the EZ, Revoe, Multiversity, Courts and Edge schemes. These queries were responded to on the 30<sup>th</sup>. No outstanding issues since have been reported.

### 3.4. Towns Fund financial position

The expenditure position versus the original approved Programme is set out in Table 4 following. Please note:

- The table does not include the initial capacity funding or advance 'accelerated' funding received from the Towns Fund (the latter enabled purchase of the Devonshire Road site for the Courts relocation scheme)
- The negative entry in the April to June 2023 quarter for the Edge scheme is a consequence of how the Council's accruals system operates
  - The Council was expecting to pay for design and asbestos removal works carried out in FY 2022/2023 within FY 2022/2023 so the sums were included in the January to March 2023 figures but the suppliers did not send invoices in within the permitted timescales to be included in either the FY 2022/2023 year or the April to June quarter
  - The sum appears in the quarter the invoices arrived and were paid
- The under spend within the Courts scheme is attributable to a single £3million payment due to Her Majesty's Courts & Tribunal Service the terms and timing for the payment of which are under negotiation

**Table 4. Current Towns Fund expenditure position versus original DLUHC approved budget figures**

| Project  | Approved total<br>Town Deal<br>funding | Actual spend<br>Oct 2020 to<br>Mar 2022 | Actual<br>spend Apr<br>to Jun 2022 | Actual<br>spend Jul to<br>Sep 2022 | Actual spend<br>Oct to Dec<br>2022 | Actual spend<br>Jan to Mar<br>2023 | Actual spend<br>Apr to Jun<br>2023 | Actual spend<br>Jul to Sep<br>2023 | Actual spend<br>Oct to Dec<br>2023 | Total spend<br>Oct 2020 – end<br>Dec 2023 | Approved<br>spend Oct 2020<br>– end Mar<br>2024 |
|--|--|---|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| <b>Blackpool<br/>Airport<br/>Enterprise<br/>Zone</b>   | £7,500,000.00                          | £1,117,748.35                           | £69,634.75                         | £45,439.31                         | £100,791.68                        | £299,801.83                        | £1,684,153.01                      | £573,966.21                        | £189,996.47                        | £4,081,531.61                             | £5,050,000.00                                   |
| <b>The Youth<br/>Hub / 'The<br/>Platform'</b>          | £500,000.00                            | £0.00                                   | £0.00                              | £0.00                              | £34,077.23                         | £30,487.63                         | £82,616.97                         | £106,423.98                        | £97,504.91                         | £351,110.72                               | £500,000.00                                     |
| <b>Revoe<br/>Community<br/>Sports<br/>Village</b>      | £6,545,818.00                          | £31,086.93                              | £7,383.13                          | £382,273.13                        | £105,641.33                        | £17,512.65                         | £31,825.46                         | £113,178.38                        | £315,523.00                        | £1,004,424.01                             | £3,151,250.00                                   |
| <b>The Edge</b>  | £4,500,000.00                          | £288,702.20                             | £13,532.12                         | £89,194.57                         | £9,068.57                          | £250,675.11                        | £-120,555.45                       | £6,429.00                          | £11,379.00                         | £548,425.12                               | £4,500,000.00                                   |
| <b>The<br/>Illuminations</b>                           | £4,500,000.00                          | £728,406.78                             | £434,126.05                        | £207,825.99                        | £522,898.75                        | £407,408.34                        | £193,455.39                        | £163,226.00                        | £488,935.00                        | £3,146,282.30                             | £3,241,000.00                                   |
| <b>Multiversity<br/>(Land<br/>Acquisition)</b>         | £9,000,000.00                          | £20,531.00                              | £10,000.00                         | £10,000.00                         | £245,319.99                        | £295,507.33                        | £625,261.48                        | £178,561.00                        | £175,675.16                        | £1,560,855.96                             | £8,925,000.00                                   |
| <b>Blackpool<br/>Central<br/>Courts<br/>Relocation</b> | £6,954,182.00                          | £51,827.47                              | £7,726.87                          | £7,726.87                          | £7,726.87                          | £7,726.87                          | £7,726.87                          | £9,479.97                          | £25,206.39                         | £125,148.18                               | £3,108,178.00                                   |
| <b>Totals:</b>   | <b>£39,500,000.00</b>                  | <b>£2,238,302.73</b>                    | <b>£542,402.92</b>                 | <b>£742,459.87</b>                 | <b>£1,025,524.42</b>               | <b>£1,309,119.76</b>               | <b>£2,504,483.73</b>               | <b>£1,151,264.54</b>               | <b>£1,304,219.93</b>               | <b>£10,817,777.90</b>                     | <b>£28,475,428.00</b>                           |

**Table 5. Current Towns Fund expenditure profile**

| Project                                    | Approved total Town Deal funding | Actual spend Oct to Dec 2023 | Total actual spend to end Dec 2023 | Forecast spend Jan to Mar 2024 | Forecast total spend to end Mar 2024 | Forecast total spend to end Mar 2025 | Forecast total spend to end Mar 2026 |
|--|----------------------------------|------------------------------|------------------------------------|--------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| <b>Blackpool Airport Enterprise Zone</b>   | £7,500,000.00                    | £189,996.47                  | £4,081,531.61                      | £2,306,936.50                  | £6,388,468.11                        | £7,281,524.36                        | £7,500,000.00                        |
| <b>The Youth Hub / 'The Platform'</b>      | £500,000.00                      | £97,504.91                   | £351,110.72                        | £148,889.28                    | £500,000.00                          | £500,000.00                          | £500,000.00                          |
| <b>Revoe Community Sports Village</b>      | £6,545,818.00                    | £315,523.00                  | £1,004,424.01                      | £1,071,288.00                  | £2,075,712.01                        | £6,417,043.00                        | £6,545,818.00                        |
| <b>The Edge</b>                            | £4,500,000.00                    | £11,379.00                   | £548,425.12                        | £608,148.24                    | £1,156,573.36                        | £4,500,000.00                        | £4,500,000.00                        |
| <b>The Illuminations</b>                   | £4,500,000.00                    | £488,935.00                  | £3,146,282.30                      | £629,079.00                    | £3,775,361.30                        | £4,249,987.00                        | £4,500,000.00                        |
| <b>Multiversity (Land Acquisition)</b>     | £9,000,000.00                    | £175,675.16                  | £1,560,855.96                      | £2,129,550.18                  | £3,690,406.19                        | £9,000,000.00                        | £9,000,000.00                        |
| <b>Blackpool Central Courts Relocation</b> | £6,954,182.00                    | £25,206.39                   | £125,148.18                        | £9,600.02                      | £134,748.20                          | £3,491,945.68                        | £6,954,182.00                        |
| <b>Totals:</b>                             | <b>£39,500,000.00</b>            | <b>£1,304,219.93</b>         | <b>£10,817,777.90</b>              | <b>£6,903,491.22</b>           | <b>£17,721,269.17</b>                | <b>£35,440,500.04</b>                | <b>£39,500,000.00</b>                |

*The key figures to note are the £10,817,777.90 total spend as at the end of December 2023 and the forecast spend by end March 2024 of £17,721,269.17.*

### 3.5. Match funding financial position

The programme is funded by the Towns Fund with supporting approved match funding (iNovember 2021) as set out in Table 6 below. The public funds are provided by Blackpool Council (within the Enterprise Zone, The Edge and Illuminations projects) and the private funds are provided by Blackpool Football Club (within the Revoe Community Sports Village scheme).

**Table 6. Approved match funding by year (November 2021)**

| Funding sources                          | 2021/22           | 2022/23            | 2023/24            | 2024/25            | 2025/26            | Total              |
|--|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>Towns Fund total contributions</b>    | £3,510,889        | £13,591,247        | £11,373,293        | £6,165,021         | £4,859,550         | £39,500,000        |
| <b>Private match total contributions</b> | £156,978          | £470,933           | £470,933           | £9,566,040         | £7,022,798         | £17,687,682        |
| <b>Public match total contributions</b>  | £2,786,000        | £4,980,000         | £6,680,669         | £4,441,699         | £2,640,000         | £21,528,368        |
| <b>Totals:</b>                           | <b>£6,453,867</b> | <b>£19,042,180</b> | <b>£18,524,895</b> | <b>£20,172,760</b> | <b>£14,522,348</b> | <b>£78,716,050</b> |

### 3.5.1. Programme re-profile

In addition to the under spend of Towns Fund monies, there have been coincidental, though non-commensurate, slips in match funding spend across the projects. Re-profiling occurs at every claim – our current understanding of the programme position is shown in Table 7 below.

**Table 7. Re-profiled expenditure by year**

| Funding sources                   | 2021/22              | 2022/23              | 2023/24               | 2024/25              | 2025/26               | Total              |
|-----------------------------------|----------------------|----------------------|-----------------------|----------------------|-----------------------|--------------------|
| Towns Fund total contributions    | £2,238,302.73        | £3,619,506.97        | £15,181,170.06        | £14,401,520.28       | £4,059,499.96         | £39,500,000.00     |
| Private match total contributions | £0.00                | £0.00                | £706,399.50           | £9,636,787.66        | £7,344,494.84         | £17,687,682.00     |
| Public match total contributions  | £2,391,206.12        | £2,708,593.97        | £3,591,824.58         | £11,201,010.5        | £10,807,364.83        | £30,700,000        |
| <b>Totals:</b>                    | <b>£4,629,508.85</b> | <b>£6,328,100.94</b> | <b>£19,479,394.14</b> | <b>£35,239,318.4</b> | <b>£22,211,359.63</b> | <b>£87,887,682</b> |

### 3.5. Income

Towns Fund receipts (not including £243,029.00 capacity and £1,000,000 advance funding received early in FY 21/22) are set out in Table 8 following. To simplify the already complicated funding receipts analysis, we are attributing spend to received Towns Fund monies as it is spent, not by project. This presents a slight problem in that in the interim revenue funds may be attributed to capital spend and vice versa but this will even itself out over the programme. (Note: the Government has made payments that do not match the capital / revenue split).

**Table 8. Towns Fund receipts**

| Tranches received (Date)   | Capital or Revenue         | Total                 |
|--|----------------------------|-----------------------|
| 5% 'work-up' monies (Sep 21)                                       | Capital and Revenue        | £1,975,000.00         |
| 2021/22 payment (5 schemes) less '5%' (Dec 21)                     | Capital                    | £2,808,095.00         |
| 2021/22 payment (2 schemes) less '5%' (Mar 22)                     | Capital                    | £527,250.00           |
| 70% 22/23 payment (4 schemes) less '5%' (May 22)                   | Capital                    | £5,110,352.00         |
| 100% 22/23 payment (1 scheme) [including 5% already paid] (Jun 22) | Revenue                    | £327,418.00           |
| 70% 22/23 payment (2 schemes) less '5%' (Jul 22)                   | Capital                    | £2,190,151.00         |
| 100% 23/24 payment (1 scheme) [including 5% already paid] (Apr 23) | Revenue                    | £172,582.00           |
| Reduced payment* (6 schemes) less '5%' (Jun 23)                    | Capital                    | £13,730,990.00        |
| Reduced payment* (3 schemes) less 5% (Dec 23)                      | Capital                    | £1,155,103.00         |
| <b>Totals:</b>   | <b>Capital and Revenue</b> | <b>£27,996,941.00</b> |

\* These payments have been calculated by DLUHC based upon the variance between reported expenditure and payments received to date.

### 3.6. Town Deal outputs & outcomes position

In addition to realising the principal objective (e.g. delivering a building), each project has a suite of outputs and outcomes that must also be achieved (some are mandatory, some were selected from the DLUHC list when each project was developed). As each project progresses,



these results are achieved and the PMO monitors progress on these results in the same way it monitors the finances (through the claims process). There are quite a number of types of results and the PMO has decided to limit their reporting within this document to those it considers to be of most interest to the TDIP and Town Deal Board.

### 3.6.1. Youth Hub ('Platform')

Over the period since the start of October 2022, interest in the scheme from the target demographic has been better than predicted and has not plateaued as the target demographic has been approached, yielding notable figures to the end of December 2023 as follows.

- Young people signed up to the programme at the end of December 2023:
  - 615 under Town Deal (target 400)
  - 1,008 from inception (including under CRF)
  - Young people moving into employment at the end of December 2023:200 under Town Deal (target 60)
  - 298 from inception
- Young people moving into training at the end of December 2023:
  - 141 under Town Deal (target 40)
  - 268 from inception
- Young people enrolling on to an FE/HE course at the end of December 2023:
  - 9 under Town Deal (target 40)
  - 11 from inception

It is pleasing to report the partnership between The Platform and The Department for Work & Pensions won 'The Partnership of the Year' award in this year's ERSA Employability Awards, which took place at the ERSA Annual Conference on 30/11/2023. (The ERSA Employability Awards celebrate best practice in the employment support sector and demonstrate the hard work and dedication of those working to improve the lives of jobseekers, communities and the wider workforce.)

### 3.6.2. Enterprise Zone

Notable results to end December 2023:

- Total length of new cycle ways (target 600m) – 110m
- Total length of new pedestrian paths (target 700m) – 119m
- Total length of newly built shared use highway (non-contracted new result) – 35m
- Total length of newly built roads (target 600m) – 73m
- Total length of pedestrian paths improved (target 300m) – 102m
- Total length of resurfaced / improved road (target 1,800m) – 376m
- Trees planted (target 15) – 9
- Permanent jobs created (target 600) -2

### 3.6.3. Multiversity

Acquisitions have continued to take place with property owners on a voluntary basis via negotiation, with discussions with owners taking place across the site. Complex issues are





resulting in protracted negotiations ahead of the compulsory purchase order. At the time of writing progress is as follows:

Commercial (mixed business & residential) - 17 legal interests within 13 properties:

- Properties completed – 2
- Property purchases agreed & with solicitors – 6 (3 relate to one property)
- Properties to be agreed - 5
- Legal interests receiving an offer – All
- Legal interests to agree - 7

Residential (55 legal interests / 50 properties):

- Completed – 12
- Agreed / with solicitors – 10
- Advanced negotiations with 20 owners
- Residents receiving an offer – 50 out of 55 interests (49 freehold interests and 1 leasehold, one Charles Street freehold [land] hasn't had an offer, as unable to contact)
- Properties to be agreed – 33 (28 freehold interests and 5 leasehold interests)

### 3.7. Inflation

Despite inflation being a major concern for all parties, the Government has taken a passive approach to the problem in relation to this programme instead relying on the accountable bodies to manage the situation in isolation, yet with an expectation for projects to deliver the full extent of their original business case.

All projects are affected by inflation (goods, services and rising wages). Most severely affected will be those with significant construction (or demolition) elements to deliver (including the Courts relocation, Multiversity, Enterprise Zone, Edge & Revoe Sports Village schemes). Increased shipping costs have been identified as a growing problem for the Illuminations Rejuvenation project (as many of the parts are sourced abroad). The Youth Hub / Platform revenue project is largely unaffected. It may be possible in all the schemes to adjust activities and absorb limited cost increases but each project continues to monitor and revisit its project cost plan with inflationary effects in mind and, where related cost increases demand, revise the scope and associated work breakdown structure to suit.

Without additional funding, scope changes will almost certainly affect achievements. Pro-active cost monitoring will ensure no surprises – anticipated scope changes and results effects will be reported to the TDIP & Town Deal Board as they are identified.

Please see project specific inflation related detail included in Annex A.

### 3.8. Contracts

Legal documentation for all seven schemes is required to underpin our assurance procedures and to ensure project leads understand and comply with the obligations within Blackpool's agreement under the Towns Fund Programme.



Six SLAs are now in place. Remaining agreement issues:

- The Central Courts Relocation project requires a grant funding agreement between HMCTS and the Council to cover the £3,000,000.00 compensation covering the surrender of the existing lease
- The Revue Community Sports Village project has been revised to encompass two phases
  - Phase 1 is associated with the installation of the community pitches and the surrounding public realm improvements
  - Phase 2 is associated with the new East Stand and surrounding public realm improvements
  - Agreements are yet to be signed
    - Between the Council and the Football club
    - Between the CEO and Communications & Regeneration

### **3.9. Programme risk register**

The programme risk register is on the agenda as a separate agenda item 5b.

**Annex A: PROJECT UPDATES**
**PROJECT NAME: ENTERPRISE ZONE**
**1. FINANCIAL POSITION**

| Approved total Town Deal allocation | Total actual spend to end December 2023 | Forecast total spend to end March 2024 | Forecast spend April 2024 to end March 2025 | Forecast spend April 2025 to end March 2026 |
|-------------------------------------|---|--|---|---|
| £7,500,000.00                       | £4,081,631.61                           | £6,388,468.11                          | £7,281,524.36                               | £7,500,000                                  |

**2. STATUS**

| Delivery | Spend      | Risks      |
|----------|------------|------------|
| 5 (Red)  | 3 (Yellow) | 3 (Yellow) |

**3. RISKS**

| Hazard / Problem  | Consequences   | Impact    | Likelihood | Proximity               |
|---|--|-----------|------------|-------------------------|
| Costs to achieve outcomes may increase (e.g. due to ground conditions and / or raw material prices) | Scheme may have to be reduced in scope   | 5 (Red)   | 3 (Yellow) | Close – within 3 months |
| Poor Ground Conditions  | Increase in cost and programme   | 4 (Amber) | 4 (Amber)  | Close – within 3 months |
| Infrastructure  | Inability to procure and deliver infrastructure in line with the highways scheme, increased costs and programme delays.                              | 5 (Red)   | 4 (Amber)  | Close – within 3 months |
| Programme / Infrastructure  | Programme delays linked to infrastructure diversions and planning conditions likely to delay project start and or increase programme for areas C,D+E | 5 (Red)   | 5 (Red)    | Close – within 3 months |
| Planning (new)  | Objections from statutory consultees and providers have resulted in delay and now presents the greatest immediate risk to the works delivery.        | 5 (Red)   | 5 (Red)    | Close – within 3 months |

**4. INFLATIONARY IMPACTS**

|  |   |
|--|---|
| <b>Realised Impacts</b><br><i>(e.g. as a result of quoted costs/tenders)</i> | Infrastructure development, and infrastructure and utility diversions costs have been realised. C4 (Detailed estimates have all been returned from statutory providers under the New Roads; Street Works Act (NRSWA) 1991 rules. The cost estimate for diversion works is £1.2m and while high is well below the previously tacked worst case of £3.2m. |
| <b>Potential Impacts</b>   | As previously reported, combined material and labour inflation rates of 25.99% for construction works are known, baseline set pre   |

|   |   |
|---|---|
| (i.e. latest PM view on inflationary impacts ahead) | pandemic 2020, these rates are now known to rise by 3-4% in January 24, costs for works are increasing but less quickly than in the previous quarters.  |
| <b>Mitigation</b><br>(undertaken or planned)        | Early Contractor engagement has been invaluable and has presented cost saving opportunities throughout the scheme. First rounds of mini tender competitions for packages of works such as the surfacing is presenting greater value for money than first anticipated. |

## 5. ACTIVITY THIS QUARTER

|  |
|--|
| <ul style="list-style-type: none"> <li>• All geotechnical design work complete.</li> <li>• Area C (Amy Johnson Way) D (Eastern Gateway ) and E (Common Edge Road corridor) design complete (awaiting lighting and signal design)</li> <li>• Landscape Design complete.</li> <li>• Drainage complete and in abeyance whilst objections from United Utilities remain.</li> <li>• Early Contractor Involvement</li> <li>• Planning Submission for Area A - (Access from Amy Johnson Way onto the airport)</li> <li>• Reserved matters application to Fylde and Blackpool Council</li> <li>• Discharge of pre commencement conditions to Fylde and Blackpool Council</li> <li>• ECI ongoing, final cost plan 5 issued in advance of final offer.</li> <li>• Large savings made on United Utilities diversions, mitigated through partnership working with the statutory provider.</li> <li>• Approval to enter into a Contract pending a full (acceptable) programme and offer.</li> <li>• All diversion works orders placed.</li> <li>• Zayo cable diversion complete.</li> </ul> |
|--|

## 6. MILESTONES

| Milestone List  | Current target date | Achieved Y/N |
|---|---------------------|--------------|
| Design team appointment   | -                   | Y            |
| Business Case completion  | -                   | Y            |
| Business Case independent appraisal                                   | -                   | Y            |
| Investment decision by Town Deal Board (& BC & Summary Case to MHCLG) | -                   | Y            |
| MHCLG approval (& MOU agreed)   | -                   | Y            |
| Detailed feasibility/design completed - in delivery stages F/A/C/D/E  | -                   | Y            |
| Procurement Started   | -                   | Y            |
| Procurement started Area A (Not contracted)                           | -                   | Y            |
| Procurement started Area C (Not contracted)                           | -                   | Y            |
| Procurement started Area D (Not contracted)                           | -                   | Y            |
| Procurement started Area E (Not contracted)                           | -                   | Y            |
| Procurement started Area F (Not contracted)                           | -                   | Y            |
| All Procurement Complete (Not contracted)                             | 01/03/2024          | N            |
| Works Start (Not contracted)  | -                   | N            |
| Works Start Area A (Not contracted)                                   | 01/03/2024          | N            |
| Works Start Area C (Not contracted)                                   | 01/06/2024          | N            |
| Works Start Area D (Not contracted)                                   | 01/03/2024          | N            |
| Works Start Area E (Not contracted)                                   | 01/01/2025          | N            |
| Works Start Area F (Not contracted)                                   | -                   | Y            |
| Works Finish (Not contracted)   | 01/04/2025          | N            |



| Milestone List                           | Current target date | Achieved Y/N |
|--|---------------------|--------------|
| Works Finish Area A (Not contracted)     | 01/06/2024          | N            |
| Works Finish Area C (Not contracted)     | 01/12/2024          | N            |
| Works Finish Area D (Not contracted)     | 01/12/2024          | N            |
| Works Finish Area E (Not contracted)     | 01/04/2025          | N            |
| Works Finish Area F (Not contracted)     | -                   | Y            |
| Acquisitions complete - No 2 School Road | -                   | Y            |
| M&E complete                             | 01/01/2025          | N            |

## 7. MILESTONE NARRATIVE

- Design complete –Early contractor involvement ongoing, Procurement completion date 1<sup>st</sup> March 2024 is a couple of weeks behind.

## 8. OUTPUTS AND OUTCOMES ACHIEVED TO DATE

| Targets   | Total to date (end Dec 23) |
|---|----------------------------|
| £ spent directly on project delivery (£7,500,000)   | £4,081,531.61              |
| £ co-funding spent on project delivery (£16,401,000, previously £10,500,000)                    | £662,295.89                |
| £ co-funding committed (private and public, £19,200,000 previously £10,500,000 and £16,401,000) | £19,200,000.00             |
| Total length of new cycle ways (0.6km)  | 110m                       |
| Total length of new pedestrian paths (0.7km)  | 119m                       |
| Total length of newly built shared use (new outcome)  | 35m                        |
| Total length of newly built roads (0.6km)   | 73m                        |
| Total length of pedestrian paths improved (0.3km)   | 102m                       |
| Total length of resurfaced/improved road (1.8km)  | 376m                       |
| No. of trees planted (15)   | 9                          |
| Amount of public realm improved (105,000 m <sup>2</sup> )                                       | 0                          |
| No. of additional enterprises with broadband access =>30mbps (min. 12)                          | 0                          |
| No. of additional residential units with broadband access =>30mbps (min 37)                     | 0                          |
| Land made ready for development (103,000m <sup>2</sup> )  | 0                          |
| Construction jobs (120 person-years)  | 0                          |
| Additional industrial floorspace created (28,000m <sup>2</sup> )                                | 0                          |
| Business investments (12)   | 0                          |
| £ private sector investment (42,000,000)  | 0                          |
| Residential units (42)  | 0                          |
| Permanent jobs created (600)  | 2                          |

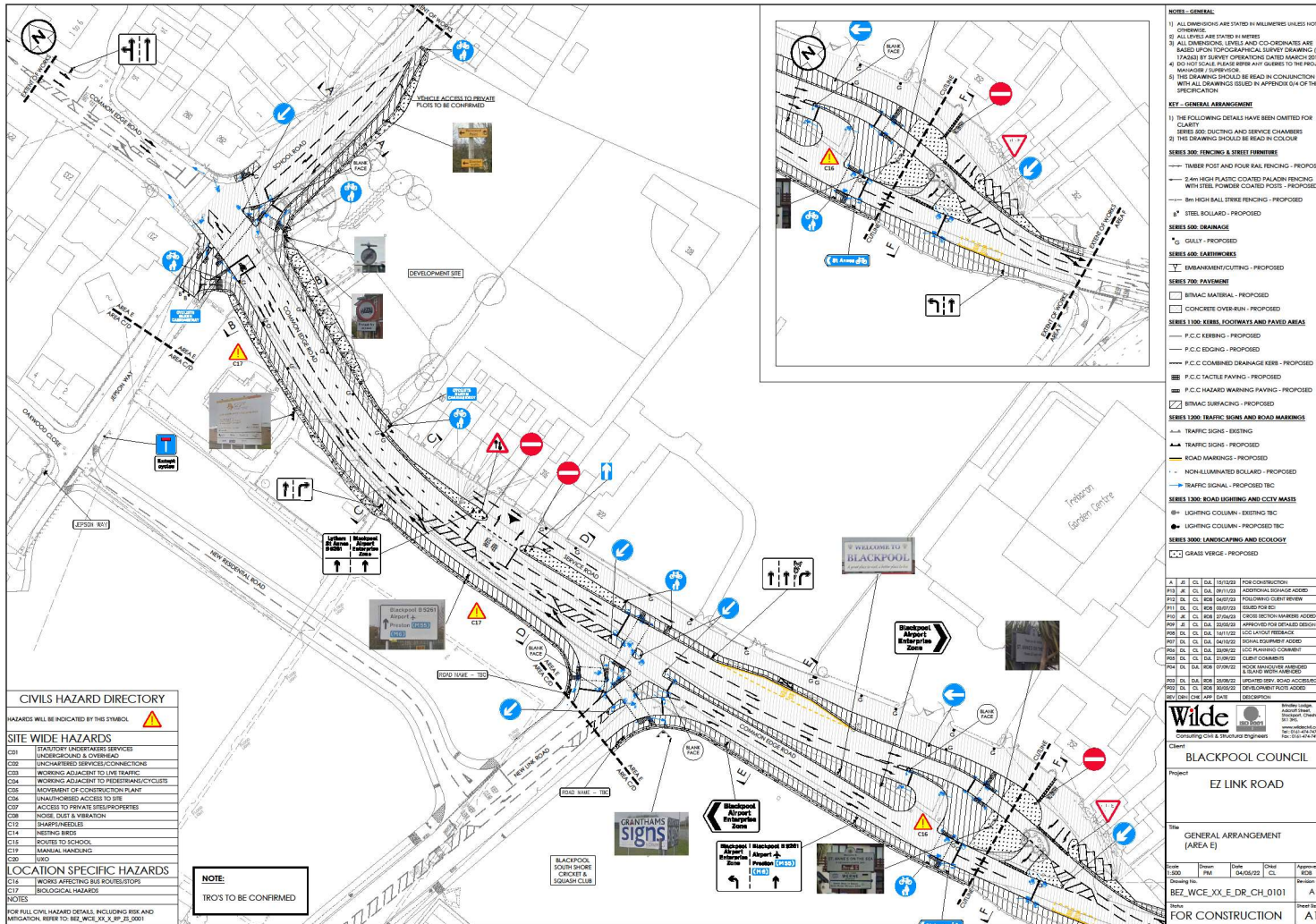
## 9. OUTPUTS AND OUTCOMES NARRATIVE

- No change.

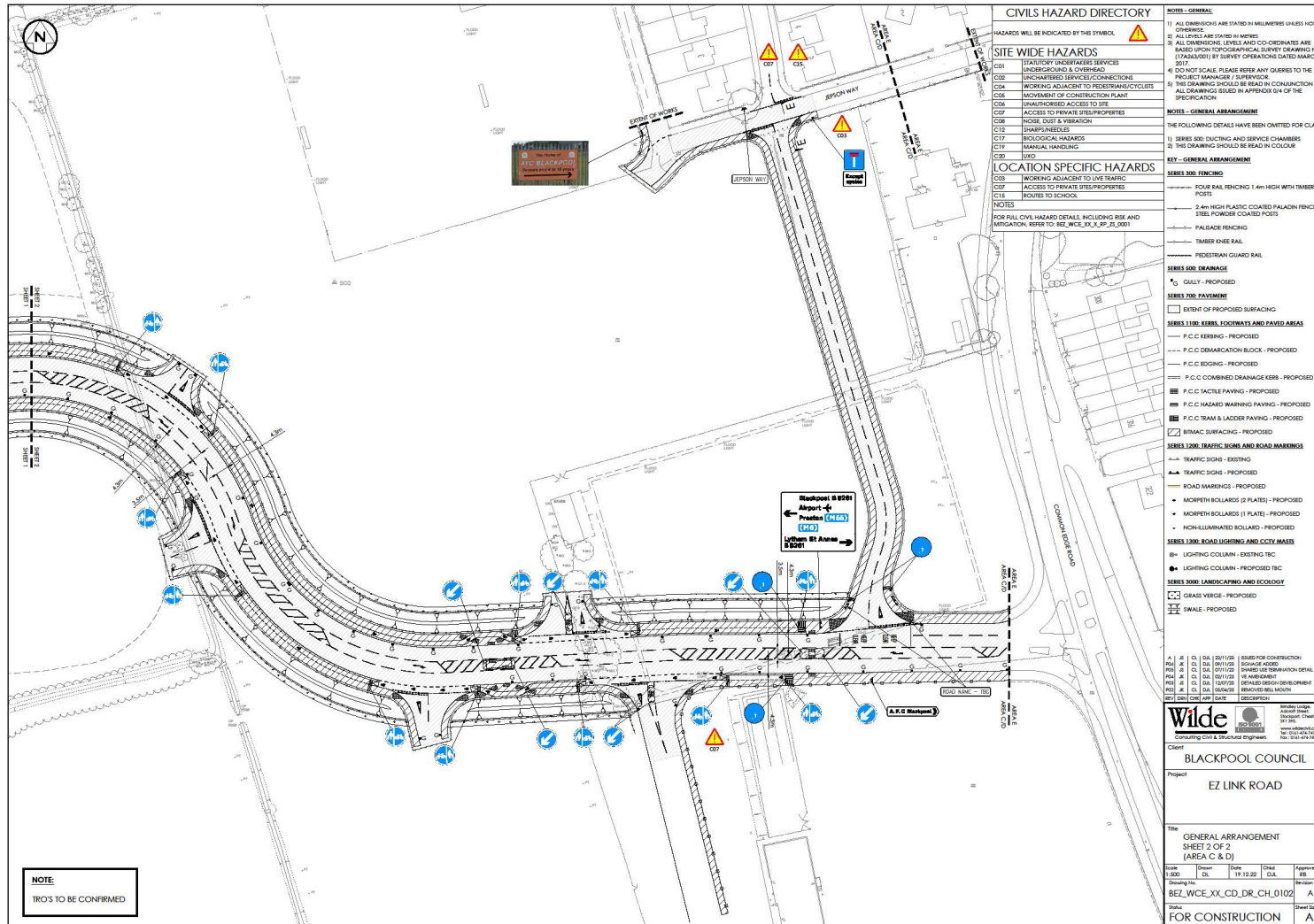
## 10. LATEST IMAGES

### New Road in Context (Impression)



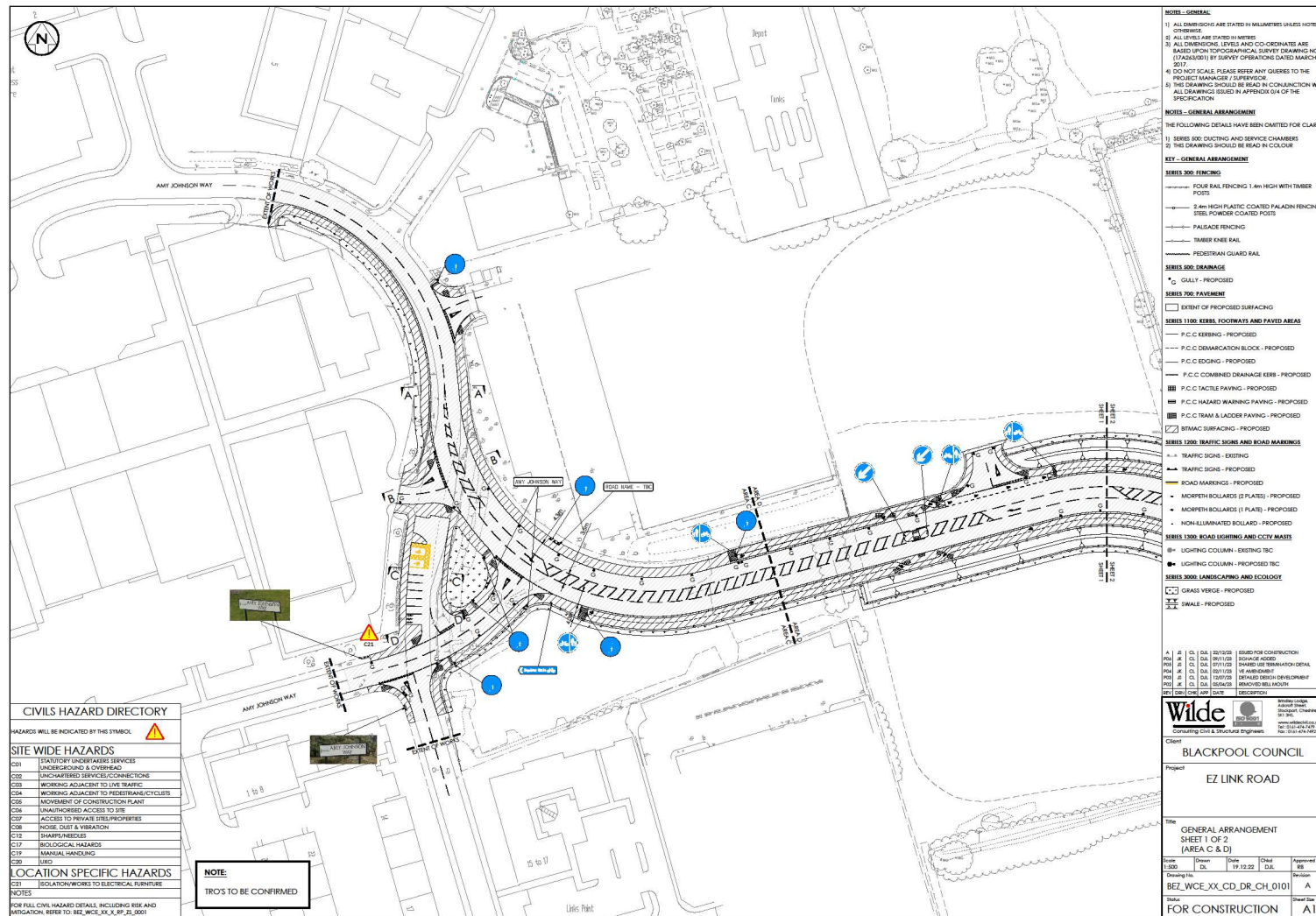


Design 2 – Area E General Arrangement (for construction).



Design 3 - Area D General Arrangement (for construction).





Design 4 - Area C General Arrangement (for construction).



**PROJECT NAME: THE EDGE**

**1. FINANCIAL POSITION**

| Approved total Town Deal allocation | Total actual spend to end December 2023 | Forecast total spend to end March 2024 | Forecast spend April 2024 to end March 2025 | Forecast spend April 2025 to end March 2026 |
|-------------------------------------|---|--|---|---|
| £4,500,000.00                       | £548,425                                | £608,148.24                            | £4.5m (completion)                          | £0  |

**2. STATUS**

| Delivery  | Spend      | Risks      |
|-----------|------------|------------|
| 4 (Amber) | 3 (Yellow) | 3 (Yellow) |

**3. RISKS**

| Hazard / Problem  | Consequences   | Impact     | Likelihood | Proximity                            |
|---|--|------------|------------|--------------------------------------|
| Identification of additional co-funding to cover the gap in tender price not sufficient | Scheme has to undergo further cost cutting / value engineering during delivery phase | 5 (Red)    | 2 (Green)  | Close to middling - 3 to 6 months    |
| The finished premises are not attractive to new or existing tenants                     | Lower occupancy levels after completion of the works                                 | 3 (Yellow) | 2 (Green)  | Distant - beyond 12 months           |
| Construction site dangers   | Risk to life and / or limb   | 5 (Red)    | 2 (Green)  | Middling to distant - 9 to 12 months |

**4. INFLATIONARY IMPACTS**

|  |   |
|--|---|
| <b>Realised Impacts</b><br><i>(e.g. as a result of quoted costs/tenders)</i>           | In November 2022, estimated inflation of 13% on costs compared to late 2021 (original business case). Further VE exercises changed the scope of capital works so whilst inflation still apparent, it is no longer comparable.<br>A competitive tender exercise was carried out on the latest designs that achieved planning consent in July 2023. This was based on a detailed bill of quantities (specification). This is the first time a competitive tender exercise has been undertaken as the contractor relations via a partnering arrangement proved to be unacceptable VFM. |
| <b>Potential Impacts</b><br><i>(i.e. latest PM view on inflationary impacts ahead)</i> | The detailed tender exercise has confirmed the latest market pricing for works. It is more than estimated £7.6m in total) but in line with a circa £8m previous estimate made.  |
| <b>Mitigation</b><br><i>(undertaken or planned)</i>                                    | VE options determined and contract award in place   |

**5. ACTIVITY THIS QUARTER**

|  |
|--|
| The project budget is now £7.485m, after a concerted effort to finalise the budget. The funding gap was closed due to further input from Council’s Economic Development & Property Services departments, and SPF (town Centre project), which was approved at the November ’23 Town Deal Board. Further value engineering resulted in only partial shopfront replacement being possible. The £7.485m comprises £4.5m Town Deal, £2.3m Council (loan), £200k SPF, Council – Economic Development £365k and Property Services £120k. |
|--|



The core project objective remains unaffected i.e. to create new office, meeting and co-working space for new and growing businesses in the town centre, as does the substantive renovation of Stanley Buildings. The project team are visiting other co-working spaces to inform planning of space and services. Further branding and design work is planned (not included in capital project).

The project team will continue to explore funding opportunities to renew the remaining shopfronts and complete works to the former Midland Bank (Popeye's) fronting Kings Square. Should any contingency funding not be utilised on the office scheme this will be directed to best use for these areas of work, but further funds will be required. The contractor has been requested to state the deadline for when this spend could be accommodated within 2024/25 in case there is a possibility of diverting 'at risk' underspend.

F Parkinsons Ltd has been appointed the main contractor. It is a 60-week contract – agreed start date 12/2/24, complete by 4/4/25.

A Pre-start meeting was held 11/1/24. Finalising various issues including traffic management, office and welfare plans. No major issues arising.

A Social Value (SV) meeting was held with the contractor 18/1/24. A draft SV delivery plan is in place and will be finalised in coming weeks. Parkinsons' Tenant Liaison officer will also lead on SV reporting to contract manager and Procure Partnerships (route used for competitive tender). This is a live site with office and retail businesses so adequate planning and notice is required at all times.

## 6. MILESTONES

| Milestone List   | Current target date | Achieved Y/N |
|--|---------------------|--------------|
| Business case inception  | -                   | Y            |
| Concept verified   | -                   | Y            |
| Design and costs – preferred option (RIBA Stage 3 equivalence)               | -                   | Y            |
| Business Case completion   | -                   | Y            |
| Consultation – pre planning with existing tenants completed                  | -                   | Y            |
| Planning and other approvals submissions                                     | -                   | Y            |
| Business Case independent appraisal  | -                   | Y            |
| Investment decision by TD Board (& BC & Summary Case to MHCLG)               | -                   | Y            |
| Procurement of Contractor started  | -                   | Y            |
| DLUHC approval (& MOU agreed)  | -                   | Y            |
| Procurement of Contractor complete   | -                   | Y            |
| Tender process commenced   | -                   | Y            |
| Tender maximum price agreed  | 30/09/2022          | N            |
| Funding decision & Council approvals (ONKD)                                  | 30/09/2022          | N            |
| Building Control Approval  | -                   | Y            |
| Enabling Works start   | 31/08/2022          | N            |
| Contract for Works in Place (EWG & Blackpool Council)                        | 30/09/2022          | N            |
| Full works start   | 01/10/2022          | N            |
| Works complete (RIBA Stage 6)  | 29/02/2024          | N            |
| Competitive tender exercise completed & award of preferred contractor status | 30/09/2023          | Y            |
| Council approvals (ONKD) enabling Contract for Works to be awarded           | 30/11/2023          | Y            |
| Contract works commence  | 12/02/2024          | N            |
| Contract works complete – 60 week programme (reduction anticipated)          | 04/04/2025          | N            |

## 7. MILESTONES NARRATIVE (if required)

- Additional milestones have been added reflecting the recent tender exercise and proposed works programme, whilst original milestones remain to show timeframe impacts



## 8. OUTPUTS AND OUTCOMES ACHIEVED TO DATE

| Targets  | Total to date (End Dec 23) |
|--|----------------------------|
| Temporary full-time jobs supported during implementation                             | 0                          |
| Permanent full-time equivalent jobs created  | 0                          |
| Permanent full-time equivalent jobs safeguarded                                      | 0                          |
| £ spent directly on project delivery   | £548,425                   |
| £ co-funding spent on project delivery (private and public)                          | £0.00                      |
| £ co-funding committed (private and public)  | £2,985,000                 |
| Enterprises receiving non-financial support  | 0                          |
| Heritage buildings renovated/restored  | 0                          |
| Non-domestic buildings with green retrofits completed                                | 0                          |
| Amount of office space renovated/improved (m <sup>2</sup> )                          | 0                          |
| Additional enterprises with broadband access of at least 30mbps                      | 0                          |
| Additional commercial floor space refurbished and brought into use (m <sup>2</sup> ) | 0                          |
| Improved commercial floor space (m <sup>2</sup> )                                    | 0                          |
| Additional café floor space converted (m <sup>2</sup> )                              | 0                          |
| New or improved serviced office units  | 0                          |
| Support to additional growth start-ups / scale-ups (36 per year)                     | 0                          |
| Additional visitors to business and networking events (1,800 per year)               | 0                          |
| Businesses using The Edge (150 per year)   | 0                          |
| Business people using The Edge (250 per year)  | 0                          |
| % year end office occupancy levels   | 0                          |

## 9. OUTPUTS AND OUTCOMES NARRATIVE

- None this quarter

## 10. LATEST IMAGES





## 11. IMAGE NARRATIVE

- Contractors now on site (Feb 2024)
- The above is a latest design image submitted with the revised planning application of May 2023 (Counce Street elevation)
- Planning consent was achieved 14/07/2023 (Ref: 23/0372)



**PROJECT NAME: BLACKPOOL ILLUMINATIONS REJUVENATION**

**1. FINANCIAL POSITION**

| Approved total Town Deal allocation | Total actual spend to end December 2023 | Forecast total spend to end March 2024 | Forecast spend April 2024 to end March 2025 | Forecast spend April 2025 to end March 2026 |
|-------------------------------------|---|--|---|---|
| £4,500,000.00                       | £3,146,281                              | £3,775,360                             | £474,626                                    | £250,014                                    |

**2. STATUS**

| RAG Rating Delivery | RAG Rating Spend | RAG Rating Risks |
|---------------------|------------------|------------------|
| 2 (Green)           | 2 (Green)        | 4 (Amber)        |

**3. RISKS**

| Hazard / Problem           | Consequences             | Impact    | Likelihood | Proximity             |
|----------------------------|--------------------------|-----------|------------|-----------------------|
| Lead times of vehicles     | Possible cost variance   | 2 (Green) | 3 (Yellow) | Close-within 3 months |
| Increase in material costs | Reduced size of features | 2 (Green) | 3 (Yellow) | Close-within 3 months |
| Increase in delivery costs | Reduced size of features | 2 (Green) | 3 (Yellow) | Close-within 3 months |

**4. INFLATIONARY IMPACTS**

|  |   |
|--|---|
| <b>Realised Impacts</b><br><i>(e.g. as a result of quoted costs/tenders)</i>           | None for this quarter   |
| <b>Potential Impacts</b><br><i>(i.e. latest PM view on inflationary impacts ahead)</i> | Increase in material and shipping costs (Shipping costs have reduced slightly this quarter) |
| <b>Mitigation</b><br><i>(undertaken or planned)</i>                                    | Design reviews used to reduce costs were necessary to negate risk                           |

**5. ACTIVITY THIS QUARTER**

|   |
|---|
| <p>Concept designs underway for:<br/>2 Large free standing features<br/>New roadway installation featuring aliens<br/>Sea creature installation</p> |
|---|

**6. MILESTONES**

| Milestone List  | Current target date | Achieved Y/N |
|---|---------------------|--------------|
| Budget cost plan prepared   | -                   | Y            |
| Business Case completion  | -                   | Y            |
| Business Case independent appraisal                                   | -                   | Y            |
| Investment decision by Town Deal Board (& BC & Summary Case to MHCLG) | -                   | Y            |

| <b>Milestone List</b>                                     | <b>Current target date</b> | <b>Achieved Y/N</b> |
|---|----------------------------|---------------------|
| MHCLG approval  | -                          | Y                   |
| Final selections of design for 2023                       | -                          | Y                   |
| Final specification for new plant                         | -                          | Y                   |
| Issue tenders for new plant and vehicles                  | -                          | Y                   |
| Formalise RD project with Lancaster University            | -                          | Y                   |
| Illuminations feature Maintenance and upgrade works begin | -                          | Y                   |
| Upgrades to Illuminations features                        | -                          | Y                   |
| Manufacture of 21 significant cross road features         | -                          | Y                   |
| Illuminations maintenance and upgrade works complete      | -                          | Y                   |
| Finalise Phase 1 infrastructure upgrades                  | -                          | Y                   |
| Manufacture complete for 2022 display                     | -                          | Y                   |
| Sign off designs and start manufacture for 2023           | -                          | Y                   |
| Completion of phase 1 Infrastructure upgrades             | -                          | Y                   |
| Place order for new plant and vehicles                    | -                          | Y                   |
| Manufacture of Significant 3D features                    | -                          | Y                   |
| Agree feature upgrades for 2023                           | -                          | Y                   |
| RD works commence with Lancaster University               | 30/11/2022                 | Y                   |
| Tender for phase 2 on infrastructure works                | -                          | Y                   |
| Finalise Phase 2 infrastructure upgrades                  | -                          | Y                   |
| Tender for phase 2 on infrastructure works                | -                          | Y                   |
| Award contracts for Phase 2 infrastructure works          | -                          | Y                   |
| Completion of manufacture for 2023                        | -                          | Y                   |
| Issue design briefs for 2024                              | 20/10/2023                 | Y                   |
| Final selections of design 2024                           | 01/12/2023                 | Y                   |
| Sign off designs and start manufacture for 2024           | 15/02/2024                 | N                   |
| Award commissions for 2024                                | 15/02/2024                 | N                   |
| Agree feature upgrades 2024                               | 15/12/2023                 | Y                   |
| Completion of manufacture for 2024                        | 07/06/2024                 | N                   |
| Sign off designs and start manufacture for 2025           | 03/09/2024                 | N                   |
| Agree feature upgrades                                    | 28/01/2024                 | N                   |
| Illuminations feature Maintenance and upgrade works begin | 16/02/2024                 | N                   |
| Issue design briefs for 2025                              | 19/07/2024                 | N                   |
| Illuminations maintenance and upgrade works complete      | 31/07/2024                 | N                   |
| Final selections of design for 2025                       | 13/09/2024                 | N                   |
| Award commissions for 2025                                | 30/09/2024                 | N                   |
| Illuminations feature Maintenance and upgrade works begin | 30/11/2024                 | N                   |
| Agree feature upgrades                                    | 30/11/2024                 | N                   |
| Completion of manufacture for 2025                        | 30/04/2025                 | N                   |
| Illuminations maintenance and upgrade works complete      | 31/07/2025                 | N                   |
| Issue design briefs for 2026                              | 31/07/2025                 | N                   |
| Final selections of design for 2026                       | 13/09/2025                 | N                   |
| Award commissions for 2026                                | 30/09/2025                 | N                   |
| Sign off designs and start manufacture for 2026           | 30/09/2025                 | N                   |



| Milestone List  | Current target date | Achieved Y/N |
|---|---------------------|--------------|
| Illuminations feature Maintenance and upgrade works begin | 13/02/2026          | N            |
| Completion of manufacture for 2026                        | 30/04/2026          | N            |
| Completion of Phase 2 infrastructure works                | 31/07/2026          | N            |
| Illuminations maintenance and upgrade works complete      | 31/07/2026          | N            |
| Issue design briefs for 2027                              | 31/07/2026          | N            |
| Final selections of design for 2027                       | 11/09/2026          | N            |
| Award commissions for 2027                                | 30/09/2026          | N            |
| Sign off designs and start manufacture for 2027           | 30/09/2026          | N            |
| Agree feature upgrades                                    | 30/11/2026          | N            |
| Illuminations feature Maintenance and upgrade works begin | 15/02/2027          | N            |
| Delivery of RD Project                                    | 31/03/2027          | N            |

## 7. MILESTONES NARRATIVE (IF REQUIRED)

- None this quarter

## 8. OUTPUTS AND OUTCOMES ACHIEVED TO DATE

| Output and Outcome Targets by Scheme end                               | Total to date (Dec 23) |
|--|------------------------|
| Temporary full-time jobs supported during implementation (4)           | 2                      |
| Permanent full-time equivalent jobs created (4)                        | 2                      |
| £ spent directly on project delivery (£4,500,000)                      | £3,146,282.30          |
| £ co-funding spent on project delivery £8,750,000)                     | £5,064,612.00          |
| £ co-funding committed (private and public, £8,750,000)                | £8,750,000.00          |
| No. of artists supported in developing new skills (5)                  | 5                      |
| Facilitate additional visitors over project (1,750,000)                | 700,000                |
| New centrepiece illuminated installation features (capital assets, 12) | 14                     |
| Electrical infrastructure improved by Spring 2023 (3,000m)             | 2,800m                 |
| Recognised artists engaged with (3 per year for 5 years)               | 4                      |
| Construction employment (7 person-years)                               | 6                      |

## 9. OUTPUTS AND OUTCOMES NARRATIVE

- None this quarter

## 10. LATEST IMAGES

New design features for 2024 will be provided at next meeting.

## 11. IMAGES NARRATIVE

Not applicable





**PROJECT NAME: BLACKPOOL COURTS RELOCATION**

**1. FINANCIAL POSITION**

| Approved total Town Deal allocation | Total actual spend to end December 2023 | Forecast total spend to end March 2024 | Forecast Spend April 2024 / end March 2025 | Forecast Spend April 2025 / end March 2026 |
|-------------------------------------|---|--|--|--|
| £6,954,183                          | £125,148                                | £134,748                               | £3,357,197                                 | £6,954,183                                 |

**2. STATUS**

| Delivery  | Spend     | Risks     |
|-----------|-----------|-----------|
| 2 (Green) | 1 (Green) | 2 (Green) |

**3. RISKS**

| Hazard / Problem  | Consequences   | Impact  | Likelihood | Proximity                  |
|---|--|---------|------------|----------------------------|
| HM Courts and Tribunal Service do not deliver on the relocation scheme  | Inability to deliver all phases of the Blackpool Central regeneration scheme which will have a negative impact on the town's economy and future vision | 5 (Red) | 2 (Green)  | Middling - 6 to 9 months   |
| Courts service do not vacate the existing facilities in a timely manner in order for the demolition works to take place | Delay to the demolition works and the remediation of the site  | 5 (Red) | 3 (Yellow) | Distant beyond 12 months   |
| Existing court structure is unsafe  | There is a condition liability to the Council due to the current poor state of the building  | 5 (Red) | 2 (Yellow) | Distant - beyond 12 months |

**4. INFLATIONARY IMPACTS**

|  |   |
|--|---|
| <b>Realised Impacts</b><br><i>(e.g. as a result of quoted costs/tenders)</i>           | None to date (no tenders published yet)   |
| <b>Potential Impacts</b><br><i>(i.e. latest PM view on inflationary impacts ahead)</i> | General cost increases within the construction industry   |
| <b>Mitigation</b><br><i>(undertaken or planned)</i>                                    | If required, additional funding would have to be sought. Sufficient funding is still deemed to be in place for the demolition element. HMCTS would be responsible for any additional funding requirement with the new Courts building |

**5. ACTIVITY THIS QUARTER**

|  |
|--|
| <ul style="list-style-type: none"> <li>The existing courts remain closed due to the ongoing issues with RAAC. Negotiations ongoing in relation to the decanting of the facilities and potential handover during 2024. The Council are looking to support HMCTS in finding a solution to their accommodation requirements, as a temporary solution whilst the new courts are being constructed.</li> <li>Despite recent security works being undertaken at the Chapel Street site, there remain ongoing issues with regards to unauthorised access/trespass and anti-social behaviour.</li> <li>With the Courts now being closed because of the RAAC problem the opportunity to bring forward the demolition of the Courts and Police Station is now being explored</li> <li>Planning application for new courthouse on Devonshire Road was approved on 27<sup>th</sup> February 2024.</li> </ul> |
|--|



- HMCTS are in the process of procuring a Contractor with a view to commencement on site summer 2024. Subject to planning consent.

Blackpool Central Development

- The Developer (Nikal Ltd) continue to progress with the Enabling Phase delivery of the Blackpool Central development, with the handover of the new multi-storey car park due to take place in February
- Following the handover to the Council, there will be an element of Tenant Fit Out works required prior to operational use and opening to the public. This involves the installation of parking barriers, ticket machines and signage etc.

## 6. MILESTONES

| Milestone List   | Current target date | Achieved Y/N |
|--|---------------------|--------------|
| Appointment of Structural Engineer (due diligence work)        | -                   | Y            |
| Budget cost plan prepared                                      | -                   | Y            |
| Business Case completion                                       | -                   | Y            |
| Business Case independent appraisal                            | -                   | Y            |
| Investment decision by TD Board (& BC & Summary Case to MHCLG) | -                   | Y            |
| MHCLG approval (& MOU agreed)                                  | -                   | Y            |
| Procurement started  | 31/08/2024          | N            |
| Tender documents prepared                                      | 30/09/2024          | N            |
| Appointment of main contractor for demolition works            | 30/11/2024          | N            |
| Works commence   | 30/04/2025          | N            |
| Contract completion  | 31/10/2025          | N            |
| M&E complete   | 11/12/2025          | N            |

## 7. MILESTONES NARRATIVE

- None required

## 8. OUTPUTS AND OUTCOMES ACHIEVED TO DATE

| Output and Outcome Targets by Scheme end                              | Total to date (Dec 23) |
|---|------------------------|
| Temporary full-time jobs supported during implementation              | 1                      |
| Permanent full-time equivalent jobs created                           | 1                      |
| Permanent full-time equivalent jobs safeguarded                       | 0                      |
| £ spent directly on project delivery (Town's Fund)                    | £125,148               |
| Public amenities/facilities created                                   | 0                      |
| Public amenities/facilities relocated                                 | 0                      |
| Sites cleared   | 0                      |
| Amount of rehabilitated land / Core land readied for development (m2) | 0                      |

## 9. OUTPUTS AND OUTCOMES NARRATIVE

- None required

## 10. LATEST IMAGES

### CGI of the New Courts Building on Devonshire Road



### New Car park





**PROJECT NAME: REVOE COMMUNITY SPORTS VILLAGE**

**1. FINANCIAL POSITION**

| Approved total Town Deal allocation | Total actual spend to end December 2023 | Forecast total spend to end March 2024 | Forecast spend April 2024 to end March 2025 | Forecast spend April 2025 to end March 2026 |
|-------------------------------------|---|--|---|---|
| £6,545,818.00                       | £1,004,426.00                           | £1,071,288.00                          | £4,341,332.00                               | £128,772.00                                 |

**2. STATUS**

| Delivery   | Spend     | Risks      |
|------------|-----------|------------|
| 3 (Yellow) | 2 (Green) | 3 (Yellow) |

**3. RISKS**

| Hazard / Problem  | Consequences                    | Impact    | Likelihood | Proximity                  |
|---|---------------------------------|-----------|------------|----------------------------|
| Inability to acquire properties located within the project boundary | The scheme will not proceed     | 4 (Amber) | 2 (Green)  | Distant - beyond 12 months |
| Poor costing within business case                                   | Increased costs / reduced scope | 4 (Amber) | 2 (Green)  | Distant - beyond 12 months |
| Inability to agree project particulars such as lease agreements/GFA | Delays to the programme         | 4 (Amber) | 3 (Yellow) | Distant – beyond 12 months |

**4. INFLATIONARY IMPACTS**

|  |  |
|--|--|
| <b>Realised Impacts</b><br><i>(e.g. as a result of quoted costs/tenders)</i>           | None to date   |
| <b>Potential Impacts</b><br><i>(i.e. latest PM view on inflationary impacts ahead)</i> | Current inflation and general cost increases within the construction industry will have a negative impact upon the budget position and potential to deliver the scheme in full, as proposed in the original Business Case. This may however be balanced off over the coming 12/18 months if the country dips into a recession and the construction market has to react to this by reducing costs to obtain work. |
| <b>Mitigation</b><br><i>(undertaken or planned)</i>                                    | A Chartered Quantity Surveyor opinion will be sought via Blackpool Football Club’s agents (Avison Young) with a view to highlighting potential budgetary concerns and mitigation measures.   |

## 5. ACTIVITY THIS QUARTER

- Detailed negotiations are currently ongoing with property owners
- 5 Properties have completed and are in council ownership
- 12 properties have agreed a sale and the acquisitions are with Legal/Solicitors
- 4 properties are in detailed negotiations
- Henry Street negotiations are being undertaken by Avison Young
- BFC are obtaining revised options/designs in line with specific budgets for the East Stand development with an anticipated planning application being submitted in summer 2024. Preparations for potential CPO underway, land referencing quotations received and being reviewed.
- Some inaccurate reporting in the press about the CPO process which has been addressed.
- Ongoing communication from the council to Revoe residents updating people on changes around the area as we board up properties we have purchased for security.
- Land Valuation Agreement, needs to be finalised between parties
- Negotiations with Firwood's Builders Yard are ongoing.

## 6. MILESTONES

It is anticipated that the milestones will be amended in the next quarter to reflect changes and scheme revisions within the project and make the information more logical and transparent when reporting.

| Milestone List   | Current target date | Achieved Y/N |
|--|---------------------|--------------|
| Budget cost plan prepared  | -                   | Y            |
| Budget cost plan prepared  | -                   | Y            |
| Business Case completion   | -                   | Y            |
| Business Case independent appraisal  | -                   | Y            |
| Investment decision by TD Board (& BC & Summary Case to DLUHC formally MHCLG)  | -                   | Y            |
| DLUHC (formally MHCLG) approval  | -                   | Y            |
| Procure professional team by main delivery partner Blackpool Football Club (Team will consist of: Project Lead Consultants, Architect, Structural Engineers, Interior Design team) | -                   | Y            |
| Procure contractor for works - Land Preparation Contractors  | -                   | Y            |
| Secure main scheme planning permission   | 24/01/2023          | N            |
| Secure funding for additional community provision  | 31/03/2023          | N            |
| Secure reserved matters for additional community provision   | 01/06/2022          | N            |
| Secure reserved matters for residential delivery   | 31/08/2023          | Y            |
| Secure required third party interests (possibly using a CPO)   | 30/04/2024          | N            |
| Firwoods Yard delivery - Relocation of an existing timber merchants yard   | 31/03/2024          | N            |
| Secure delivery partner for residential delivery   | 31/07/2024          | N            |
| New restricted access delivery - West Stand new vehicle access   | 31/07/2024          | N            |
| East Stand demolition to be completed  | 31/08/2024          | N            |
| Third party demolition - Residential units   | 30/09/2024          | N            |
| Car parking delivery - North Stand   | 31/10/2024          | N            |
| 3G pitch and public realm delivery - Main full size pitch  | 30/04/2025          | N            |
| 3G pitch and public realm delivery - 5 a-side pitches  | 30/04/2025          | N            |
| Additional community provision delivery - new public Realm areas   | 30/04/2025          | N            |
| North Stand works to be completed  | 31/07/2025          | N            |
| New Stand delivery - Completed   | 31/03/2026          | N            |



**7. MILESTONES NARRATIVE (IF REQUIRED)**

- Not required

**8. OUTPUTS AND OUTCOMES ACHIEVED TO DATE**

| Output and Outcome Targets by Scheme end   | Total to date (end Dec 23) |
|--|----------------------------|
| Permanent full-time equivalent jobs created (16)   | 0                          |
| £ spent directly on project delivery (6,545,819)   | £1,004,426.00              |
| £ co-funding spent on project delivery (17,686,682)  | 0                          |
| £ co-funding committed (17,686,682)  | 0                          |
| New community/sports centres (3G pitch, 1)   | 0                          |
| Sites cleared (1)  | 1                          |
| Amount of rehabilitated land post completion of project (11,808m <sup>2</sup> )            | 7,000                      |
| Amount of public realm improved post completion of project (7,332m <sup>2</sup> )          | 0                          |
| People engaged in health and wellbeing activities (1,719 per year for 1 year)              | 0                          |
| New East Stand capacity (4,600)  | 0                          |
| Car parking spaces (139)   | 0                          |
| Jobs created - part time employment opportunities (32)                                     | 0                          |
| Brownfield land brought into positive use (7,410m <sup>2</sup> )                           | 0                          |
| Brownfield land brought forward for additional sport infrastructure (6,709m <sup>2</sup> ) | 6,709                      |

**9. OUTPUTS AND OUTCOMES NARRATIVE (IF REQUIRED)**

- Rehabilitated land: 7,000m<sup>2</sup> (where spoil has been removed from north east corner – Central Drive / Rigby Road)
- Acquire properties to West Henry St for East Stand development to commence

**10. LATEST IMAGES**





Back Henry Street Properties



## PROJECT NAME: MULTIVERSITY

### 1. FINANCIAL POSITION

| Approved total Town Deal allocation | Total actual spend to end December 2023 | Forecast total spend to end March 2024 | Forecast Spend April 2024 / end March 2025 | Forecast Spend April 2025 / end March 2026 |
|-------------------------------------|---|--|--|--|
| £9,000,000                          | £1,560,855.96                           | £3,690,406.14                          | £5,309,593.86                              | £0   |

### 2. STATUS

| Delivery  | Spend   | Risks     |
|-----------|---------|-----------|
| 4 (Amber) | 5 (Red) | 4 (Amber) |

### 3. RISKS

| Hazard / Problem  | Consequences   | Impact     | Likelihood    | Proximity                        |
|---|--|------------|---------------|----------------------------------|
| Increased land acquisition costs leading to acquisitions not completed to timescale | Likely insufficient budget to acquire necessary land parcel. Delays to project and inability to spend funding by required deadline       | 5<br>(Red) | 4<br>(Amber)  | Close-<br>within 3-6<br>months   |
| CPO confirmation delayed by Secretary of State approval                             | Whilst voluntary acquisitions are proceeding well a CPO will be required and failure for it to be confirmed will frustrate site assembly | 5<br>(Red) | 3<br>(Yellow) | Within 12<br>months              |
| College aspirations for building design are not matched by the funding available    | The final building design is not approved or design delays are incurred and the full potential of the Multiversity is not realised       | 5<br>(Red) | 2<br>(Green)  | Distant -<br>beyond 12<br>months |

### 4. INFLATIONARY IMPACTS

|  |   |
|--|---|
| <b>Realised Impacts</b><br><i>(e.g. as a result of quoted costs/tenders)</i>           | Rising property acquisition costs   |
| <b>Potential Impacts</b><br><i>(i.e. latest PM view on inflationary impacts ahead)</i> | Insufficient funds in project to purchase all required properties   |
| <b>Mitigation</b><br><i>(undertaken or planned)</i>                                    | Additional funding to cover any cost overruns on acquisitions has been identified from an existing budget |

### 5. ACTIVITY THIS QUARTER

|   |
|---|
| <p>Progress in Q4 2023</p> <ul style="list-style-type: none"> <li>• Planning Strategy has been implemented and outline submission issued, with a target approval date of 9<sup>th</sup> April 2024</li> <li>• Contractor Procurement Route confirmed. Progress with initial pre-ITT meetings with proposed contractors to understand appetite for the scheme</li> <li>• RIBA Stage 2 Completed</li> <li>• RIBA Stage 3 commenced</li> <li>• Progress with end user with regards to internal design</li> <li>• CPO decision made by Local Authority</li> <li>• Programme development with full design delivery team</li> </ul> |
|---|





- Significant project risk in HV cable identified with mitigation measures put in place to minimise impact
- Continued progress of site acquisition

Please see the acquisition detail below related to Town Deal spend and activity:-

Commercial (mixed business & residential) - 17 legal interests within 13 properties:

- Properties completed – 2
- Property purchases agreed & with solicitors – 6 (3 relate to one property)
- Properties to be agreed - 5
- Legal interests receiving an offer – All
- Legal interests to agree – 7

Residential (55 legal interests / 50 properties):

- Completed – 12
- Agreed / with solicitors – 10
- Advanced negotiations with 20 owners
- Residents receiving an offer – 50 out of 55 interests (49 freehold interests and 1 leasehold, one Charles Street freehold [land] hasn't had an offer as unable as yet to contact owner)
- Properties to be agreed – 33 (28 freehold interests and 5 leasehold interests)

## 6. MILESTONES

| Milestone List   | Current target date | Achieved Y/N |
|--|---------------------|--------------|
| Multiversity campus feasibility study                    | -                   | Y            |
| Executive approval of the masterplan & delivery strategy | -                   | Y            |
| Property acquisition & land / site assembly              | 31/12/2024          | N            |

## 7. MILESTONES NARRATIVE (IF REQUIRED)

- None required

## 8. OUTPUTS AND OUTCOMES ACHIEVED TO DATE

| Output and Outcome Targets by Scheme end                 | Total to date (end Dec 23) |
|--|----------------------------|
| Temporary full-time jobs supported during implementation | 0                          |
| Permanent full-time equivalent jobs created              | 0                          |
| Permanent full-time equivalent jobs safeguarded          | 0                          |
| £ spent directly on project delivery                     | £1,560,855.96              |
| £ construction related GVA impacts                       | £0.00                      |

## 9. OUTPUTS AND OUTCOMES NARRATIVE (IF REQUIRED)

- None required

## 10. LATEST IMAGES

### The Multiversity site



Existing Aerial View - Phase 1



Outline Planning Visuals - Aerial View - Phase 1



**PROJECT NAME: BLACKPOOL YOUTH HUB ('THE PLATFORM')**

**1. FINANCIAL POSITION**

| Approved total Town Deal allocation | Total actual spend to end December 2023 | Forecast total spend to end March 2024 |
|-------------------------------------|---|--|
| £500,000                            | £351 110.72                             | £500 000                               |

**2. STATUS**

| RAG Rating Delivery | RAG Rating Spend | RAG Rating Risks |
|---------------------|------------------|------------------|
| 1 (Green)           | 1 (Green)        | 1 (Green)        |

**3. RISKS**

| Hazard / Problem       | Consequences                  | Impact       | Likelihood   | Proximity  |
|------------------------|-------------------------------|--------------|--------------|------------|
| Underspend by March 24 | Carryover into following year | 4<br>(Amber) | 2<br>(Green) | 0-3 months |
| Outputs not achieved   | Programme level impact        | 4<br>(Amber) | 1<br>(Green) | 0-3 months |

**4. INFLATIONARY IMPACTS**

|  |  |
|--|--|
| <b>Realised Impacts</b><br><i>(e.g. as a result of quoted costs/tenders)</i>           | None   |
| <b>Potential Impacts</b><br><i>(i.e. latest PM view on inflationary impacts ahead)</i> | Increase in staffing costs                       |
| <b>Mitigation</b><br><i>(undertaken or planned)</i>                                    | Budget re-forecast to allow for salary increases |

**5. ACTIVITY THIS QUARTER**

Delivery is on track has continued with a number of outcomes being achieved. These are higher than originally expected due to the project being fully established at the start of the Town Deal period.

**October**

All normal delivery continued within October including partnership delivery from Skills Construction. Lancashire Women completed their Confidence Café programme and we are now looking to introduce the sessions to the young men accessing our service.

We held a Winter Jobs Fair on the 24th and 84 young people attended. Joining us on the day were Choice Hotels, Kids Planet, Britannia Hotels, Cheaper Online, Lyndene Hotel, The ARMY, DWP MOJO and SWAPS, which are aimed at securing both job interviews and work experience placements. Also in attendance were Realise Training, along with B&FC Build-Up and BFCCT.

Realise Training signed up 12 young people to their Warehouse and Logistics course, which commenced delivery from The Platform on 27th and will continue for 10 weeks in total. B&FC are now offering their construction course to 16+, with 11 young people being signed up on the day. Two young people also signed up with BFCCT for their employability programme 'Level Up'. A number of young people spoke with Britannia Hotels and were subsequently directed to the Metropole for interviews, and we are currently awaiting confirmation of any job starts deriving from these. Two young people were offered roles with Choice Hotels. Two clients are currently following the application process to join the Army. DWP confirmed that 9 young people signed up to SWAPS and MOJO. We have one confirmed job start with Cheaper Online and are hoping more starts will be confirmed in the coming weeks, as they spoke to 25 young people on the day. Kids Planet



have signed 2 young people to their Academy to complete their EYITT Training programme, which may lead to an employment offer within the Company.

The Platform Coordinator spoke at ERSA's Youth Employment Forum focussed on Youth Hubs. We received lots of positive feedback with several council's reaching out to learn more about the provision in Blackpool including Plymouth, Shropshire and Devon Councils.

Outreach sessions have been delivered with a number of partners including StreetLife and Empowerment. We are finding that those engaged on outreach are very far away from employment so we are looking more at utilising the role for re-engaging young people and offering off site appointments as a first step to engagement. The Outreach Employment Adviser has also supported the NEET tracking team with the view of offering immediate intervention.

**November**

Realise Training continued to deliver their ten-week Warehouse and Logistics course throughout November, although from the initial 6 who started the course, only 2 are on track to complete it. We also saw 10 of our young people sign up for the Explore Course, which is in its final delivery of the year with The Princes Trust. Delivery is due to be completed with one-to-one mentoring sessions taking place w/c 13 December 2023.

Guardian Homecare held interviews at The Platform, with 14 young people attending and 10 of those being offered a second interview. As of November 2023, 6 of those customers have secured employment with the Company and are awaiting the return of their DBS checks.

'Get on The Right Track' campaign, is a joint initiative with the DWP to reduce barriers to employment, and this continues to be promoted by The Platform and JCP and will continue into December and the New Year. This includes support acquiring "right to work" documents, interview clothes and travel passes.

We held 11 mock interviews to support the current cohort of the TEAM Programme delivered by The Princes Trust.

Functional Skills is now delivered from The Platform each Thursday. Since the start of the delivery, we've referred 84 young people with 32 of those having completed their qualifications.

The Platform won Partnership of The Year Award 2023, which is an amazing recognition for our service.

**December**

The Princes Trust concluded their Explore programme with the delivery of one-to-one sessions for ten of our young people who have now successfully obtained a L3 in Personal Development in Employment (PDE) qualification. The Lancashire Fire and Rescue Service Princes Trust Department have held recruitment sessions for their upcoming TEAM programme and we have initially referred 18 young people to this, although not all will be accepted due to funding constraints.

B&FC have been in attendance through December, offering weekly support to young people looking for apprenticeships and to also deliver functional skills.

|             | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | July | Aug | Sep | Oct | Nov | Dec | TD Total |
|-------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|----------|
| Training    | 3   | 11  | 1   | 13  | 10  | 8   | 15  | 8   | 22  | 2    | 3   | 22  | 8   | 11  | 4   | 141      |
| Work        | 1   | 7   | 17  | 3   | 12  | 19  | 12  | 19  | 18  | 15   | 13  | 25  | 14  | 18  | 7   | 200      |
| Grand Total | 4   | 18  | 18  | 16  | 22  | 27  | 27  | 27  | 40  | 17   | 16  | 47  | 22  | 29  | 11  | 341      |

|             | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | July | Aug | Sep | Oct | Nov | Dec | TD Total |
|-------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|----------|
| Attachments | 36  | 35  | 20  | 41  | 21  | 47  | 33  | 45  | 40  | 76   | 61  | 46  | 56  | 32  | 26  | 615      |

**6. MILESTONES**

| Milestone List   | Current target date | Achieved Y/N |
|--|---------------------|--------------|
| Project team in post and Youth Hub operational with support commencing. Steering Group and Operational Group established with all partners represented | -                   | Y            |
| Dates for Operational Group and steering group (monthly) meetings sent out   | -                   | Y            |
| Young people's focus group established for quarterly consultation  | 30/03/2024          | N            |
| Referral processes and joint working protocols established between BC and DWP and wider partners   | -                   | Y            |
| Marketing and events schedule to be agreed with delivery partners and employer open days developed on an ad hoc basis to meet business needs           | -                   | Y            |



| Milestone List  | Current target date | Achieved Y/N |
|---|---------------------|--------------|
| Reporting to Town Deal Board and DLUHC on mandatory indicators                                  | -                   | Y            |
| Reporting to Town Deal Board and DLUHC on mandatory indicators                                  | -                   | Y            |
| Consult with DWP on the future of Youth Hubs and establish appetite for extension post TD phase | -                   | Y            |
| Consider funding opportunities available to extend the Youth Hub if necessary                   | -                   | Y            |
| Reporting to Town Deal Board and DLUHC on mandatory indicators                                  | -                   | Y            |
| Programme wind down period  | 30/01/2023          | N            |
| Referrals to Youth Hub cease - Option 1: all participants receive 6 months support              | 30/09/2023          | N            |
| Referrals to Youth Hub cease - Option 2: all participants receive 3 months support              | 31/12/2023          | N            |
| Participant handover to alternative support agencies and DWP                                    | 31/03/2024          | N            |
| Youth Hub closes  | 31/03/2024          | N            |
| Continuation funding sourced and Youth Hub remains open post Town Deal funding period           | -                   | Y            |

## 7. MILESTONES NARRATIVE (IF REQUIRED)

- The Youth Hub has been identified as being of local interest with funding for 24/25 to come from the Shared Prosperity Fund. This will effect a number of the milestones regarding the wrapping up of the service.

## 8. OUTPUTS AND OUTCOMES ACHIEVED TO DATE

| Output and Outcome Targets by Scheme end                             | Total to date (end Dec 23) |
|--|----------------------------|
| Permanent full-time equivalent jobs created (5)                      | 5                          |
| Permanent full-time equivalent jobs safeguarded (3)                  | 3                          |
| £ spent directly on project delivery (500,000)                       | £351,110.72                |
| £ co-funding spent on project delivery (403,000 CRF)                 | £430,170.21                |
| £ co-funding committed (403,000 CRF)                                 | £443,824.00                |
| Number of public amenities/facilities created (1)                    | 1                          |
| Amount of office space renovated/improved (252m <sup>2</sup> )       | 252                        |
| Young people receiving support, information, advice & guidance (400) | 615                        |
| Young people accessing education, employment & training (140)        | 341                        |
| Young people into employment (60)                                    | 200                        |
| Young people into training (40)                                      | 132                        |
| Young people into (FE/HE) education (40)                             | 9                          |

## 9. OUTPUTS AND OUTCOMES NARRATIVE (IF REQUIRED)

- Delivery has continued with a number of outcomes being achieved
- These are higher than originally expected due to the project being fully established at the start of the Town Deal period



## 10. LATEST IMAGES



## 11. IMAGES NARRATIVE

- Images, The Platform was awarded Partnership of the Year at the ERSA Employability Awards